

SF-424 Forms and Certifications for ESG RUSH

Application for Federal Assistance SF-424

* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision	* If Revision, select appropriate letter(s): <input type="text"/> * Other (Specify): <input type="text"/>
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* 3. Date Received: <input type="text"/>	4. Applicant Identifier: <input type="text"/>
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5a. Federal Entity Identifier: <input type="text"/>	5b. Federal Award Identifier: <input type="text" value="E-25-UW-06-0505"/>
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State Use Only:

6. Date Received by State: <input type="text"/>	7. State Application Identifier: <input type="text"/>
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8. APPLICANT INFORMATION:

*** a. Legal Name:**

* b. Employer/Taxpayer Identification Number (EIN/TIN): <input type="text" value="95-3777596"/>	* c. UEI: <input type="text" value="E5ZNNHZJ8GX9"/>
---	---

d. Address:

* Street1:	<input type="text" value="700 W Main St"/>
Street2:	<input type="text"/>
* City:	<input type="text" value="Alhambra"/>
County/Parish:	<input type="text" value="Los Angeles"/>
* State:	<input type="text" value="CA: California"/>
Province:	<input type="text"/>
* Country:	<input type="text" value="USA: UNITED STATES"/>
* Zip / Postal Code:	<input type="text" value="91801-3312"/>

e. Organizational Unit:

Department Name: <input type="text" value="L.A. County Development Auth."/>	Division Name: <input type="text" value="Community Development"/>
---	---

f. Name and contact information of person to be contacted on matters involving this application:

Prefix: <input type="text" value="Ms."/>	* First Name: <input type="text" value="Linda"/>
Middle Name: <input type="text" value="Louise"/>	
* Last Name: <input type="text" value="Jenkins"/>	
Suffix: <input type="text"/>	

Title:

Organizational Affiliation:

* Telephone Number: <input type="text" value="(626) 586-1765"/>	Fax Number: <input type="text" value="(626) 943-3838"/>
--	--

*** Email:**

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

B: County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Assistance Listing Number:

14-231

Assistance Listing Title:

Emergency Solutions Grants Program

*** 12. Funding Opportunity Number:**

N/A

* Title:

N/A

13. Competition Identification Number:

N/A

Title:

N/A

14. Areas Affected by Project (Cities, Counties, States, etc.):

ESG Attachment 1 - Areas Covered.pdf

Add Attachment

Delete Attachment

View Attachment

*** 15. Descriptive Title of Applicant's Project:**

Program provides for street outreach, emergency shelter, rapid re-housing, Homeless Management Information System, and administration throughout Los Angeles County.

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant

* b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	<input type="text" value="5,357,063.00"/>
* b. Applicant	<input type="text" value="0.00"/>
* c. State	<input type="text" value="0.00"/>
* d. Local	<input type="text" value="0.00"/>
* e. Other	<input type="text" value="0.00"/>
* f. Program Income	<input type="text" value="0.00"/>
* g. TOTAL	<input type="text" value="5,357,063.00"/>

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

a. This application was made available to the State under the Executive Order 12372 Process for review on

b. Program is subject to E.O. 12372 but has not been selected by the State for review.

c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

Yes No

If "Yes", provide explanation and attach

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 18, Section 1001)**

** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name:

Middle Name:

* Last Name:

Suffix:

* Title:

* Telephone Number:

Fax Number:

* Email:

* Signature of Authorized Representative:

* Date Signed:

ESG APPLICATION ATTACHMENT 1

AREAS AFFECTED BY PROJECT

14. Areas Affected by Project (Cities, Counties, States, etc.):

Entire Los Angeles County.

ESG APPLICATION ATTACHMENT 2 CONGRESSIONAL DISTRICTS

16. Congressional Districts Of:

- a. Applicant: 23, 26-32, 34-38, 42-45
- b. Program/Project: 23, 26-32, 34-38, 42-45

Instructions for the HUD 424-B Assurances and Certifications

As part of your application for HUD funding, you, as the official authorized to sign on behalf of your organization or as an individual, must provide the following assurances and certifications. The Responsible Civil Rights Official has specified this form for use for purposes of general compliance with 24 CFR §§ 1.5, 3.115, 8.50, and 146.25, as applicable. The Responsible Civil Rights Official may require specific civil rights assurances to be furnished consistent with those authorities and will specify the form on which such assurances must be made. A failure to furnish or comply with the civil rights assurances contained in this form may result in the procedures to effect compliance at 24 CFR §§ 1.8, 3.115, 8.57, or 146.39.

By submitting this form, you are stating that all assertions made in this form are true, accurate, and correct.

As the duly representative of the applicant, I certify that the applicant: [Insert below the Name and title of the Authorized Representative, name of Organization and the date of signature]:

*Authorized Representative Name:

Mr. Emilio Salas

*Title: Executive Director

*Applicant/Recipient Organization:

Los Angeles County Development Authority

1. Has the legal authority to apply for Federal assistance, has the institutional, managerial and financial capability (including funds to pay the non-Federal share of program costs) to plan, manage and complete the program as described in the application and the governing body has duly authorized the submission of the application, including these assurances and certifications, and authorized me as the official representative of the application to act in connection with the application and to provide any additional information as may be required.

2. Will administer the grant in compliance with Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000(d)) and implementing regulations (24 CFR part 1), which provide that no person in the United States shall, on the grounds of race, color or national origin, be excluded from participation in, be denied the benefits of, or otherwise be subject to discrimination under any program or activity that receives Federal financial assistance OR if the applicant is a Federally recognized Indian tribe or its tribally designated housing entity, is subject to the Indian Civil Rights Act (25 U.S.C. 1301-1303).

3. Will administer the grant in compliance with Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794), as amended, and implementing regulations at 24 CFR part 8, the American Disabilities Act (42 U.S.C. §§ 12101 et seq.), and implementing regulations at 28 CFR part 35 or 36, as applicable, and the Age Discrimination Act of 1975 (42 U.S.C. 6101-07) as amended, and implementing regulations at 24 CFR part 146 which together provide that no person in the United States shall, on the grounds of disability or age, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under any program or activity that receives Federal financial assistance; except if the grant program authorizes or limits participation to designated populations, then the applicant will comply with the nondiscrimination requirements within the designated population.

4. Will comply with the Fair Housing Act (42 U.S.C. 3601-19), as amended, and the implementing regulations at 24 CFR part 100, which prohibit discrimination in housing on the basis of race, color, religion, sex, disability, familial status, or national origin and will affirmatively further fair housing; except an applicant which is an Indian tribe or its instrumentality which is excluded by statute from coverage does not make this certification; and further except if the grant program authorizes or limits participation to designated populations, then the applicant

will comply with the nondiscrimination requirements within the designated population.

5. Will comply with all applicable Federal nondiscrimination requirements, including those listed at 24 CFR §§ 5.105(a) and 5.106 as applicable.

6. Will not use Federal funding to promote diversity, equity, and inclusion (DEI) mandates, policies, programs, or activities that violate any applicable Federal anti-discrimination laws.

7. Will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (42 U.S.C. 4601) and implementing regulations at 49 CFR part 24 and, as applicable, Section 104(d) of the Housing and Community Development Act of 1974 (42 U.S.C. 5304(d)) and implementing regulations at 24 CFR part 42, subpart A.

8. Will comply with the environmental requirements of the National Environmental Policy Act (42 U.S.C. 4321 et seq.) and related Federal authorities prior to the commitment or expenditure of funds for property.

9. That no Federal appropriated funds have been paid, or will be paid, by or on behalf of the applicant, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, and officer or employee of Congress, or an employee of a Member of Congress, in connection with the awarding of this Federal grant or its extension, renewal, amendment or modification. If funds other than Federal appropriated funds have or will be paid for influencing or attempting to influence the persons listed above, I shall complete and submit Standard Form-LLL, Disclosure Form to Report Lobbying. I certify that I shall require all subawards at all tiers (including sub-grants and contracts) to similarly certify and disclose accordingly. Federally recognized Indian Tribes and tribally designated housing entities (TDHEs) established by Federally-recognized Indian tribes as a result of the exercise of the tribe's sovereign power are excluded from coverage by the Byrd Amendment, but State-recognized Indian tribes and TDHEs established under State law are not excluded from the statute's coverage.

I/We, the undersigned, certify under penalty of perjury that the information provided above is true, accurate, and correct. WARNING: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties. (18 U.S.C. §§287, 1001, 1010, 1012, 1014; 31 U.S.C. §3729, 3802; 24 CFR §28.10(b)(1)(iii)).

* Signature:

* Date: (mm/dd/yyyy):

Public Reporting Burden Statement: The public reporting burden for this collection of information is estimated to average 0.5 hours per response, including the time for reviewing instructions, searching existing data sources, gathering, and maintaining the data needed, and completing and reviewing the collection of information. Comments regarding the accuracy of this burden estimate and any suggestions for reducing this burden can be sent to: U.S. Department of Housing and Urban Development, Office of the Chief Data Officer, R, 451 7th St SW, Room 4176, Washington, DC 20410-5000. **Do not send completed HUD 424-B forms to this address.** This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless the collection displays a valid OMB control number. The Department of Housing and Urban Development is authorized to collect this information under the authority cited in the Notice of Funding Opportunity for this grant program. The information collected provides assurances and certifications for legal requirements related to the administration of this grant program. HUD will use this information to ensure compliance of its grantees. This information is required to obtain the benefit sought in the grant program. This information will not be held confidential and may be made available to the public in accordance with the Freedom of Information Act (5 U.S.C. §552).

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing --The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

Anti-Lobbying --To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 75.

Signature of Authorized Official

Date

Executive Director
Title

Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter’s rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Signature of Authorized Official

Date

Executive Director

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Sections Amended



User: [Redacted]
Role: Grantee
Organization:
 LOS ANGELES COUNTY
 - Logout

Plans/Projects/Activities	Funding/Drawdown	Grant	Grantee/PJ	Reports
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You have 34 CDBG activities that have been flagged. Click on the number to go to the review page.

Annual Action Plans

AD-26 Administration of the Annual Action Plan

Activity
 - Add
 - Search
 - Search HOME/HTF
 - Review
 - CDBG Cancellation

Save and Return |
 Cancel

Project
 - Add
 - Search
 - Copy

Consolidated Plans
 - Add
 - Copy
 - Search

Annual Action Plans
 - Add
 - Copy
 - Search

Consolidated Annual Performance Evaluation Report
 - Search

Utilities
 - Home
 - Data Downloads
 - Print Page
 - Help

Links
 - Contact Support
 - Rules of Behavior
 - CPD Home
 - HUD Home

AAP Program Year:* 2025

AAP Title:* FY 2025-2026 Annual Action Plan

AAP Plan Version:* 0

If Amendment: Substantial

Purpose of the amendment:*
 The purpose of this amendment is to include an additional \$5,357,063 to the original \$1,000,000 ESG RUSH allocation (for a total of \$6,357,063).

Programs included:*
 CDBG
 HOME
 HOPWA
 ESG

Housing Trust Fund Subgrantee: No

Is this Annual Action Plan associated with a Consolidated Plan?* Yes

Consolidated Plan FY 2023-2028 Los Angeles Urban County Consolidated Plan

Consolidated Plan 2023 Beginning Year:

Consolidated Plan 2027 Ending Year:

Consolidated Plan 0 Version:

Attachments (optional)

Cover Page Image

2025-2026 Annual Action Plan Cover.png

[View](#) | [Delete](#)

Report Header Icon

[Browse to Attach](#)

Page Header

[Browse to Attach](#)

Attachments

Citizen Participation Comments

Citizen Participation - 2025-2026 Action Plan.pdf

[View](#) | [Delete](#)

Grantee Unique Appendices

Appendices for 2025-2026 Action Plan.pdf

[View](#) | [Delete](#)

Grantee SF-424's and Certification(s) SF-424 CDBG, HOME, and ESG Combined_SIGNED with updated 424-B.pdf

[View](#) | [Delete](#)

HOME-ARP allocation plan

[Browse to Attach](#)

[Quality Check](#)

Status:

[Open - Amendment](#) ▼

Status changed on: Mon, Jun 1 2026 at 5:36:50 PM EDT

[View Status History](#)

[Save and Return](#) |

[Cancel](#)



User: ██████
Role: Grantee
Organization:
 LOS ANGELES COUNTY
 - Logout

Plans/Projects/Activities	Funding/Drawdown	Grant	Grantee/PJ	Reports
---------------------------	------------------	-------	------------	---------

You have **34 CDBG** activities that have been flagged. Click on the number to go to the review page.

Activity
 - Add
 - Search
 - Search HOME/HTF
 - Review
 - CDBG Cancellation

Annual Action Plans

AD-26 Administration of the Annual Action Plan

Save and Return |
 Cancel

Project
 - Add
 - Search
 - Copy

AAP Program Year:* 2025

AAP Title:* FY 2025-2026 Annual Action Plan

AAP Plan Version:* 0

If Amendment: Substantial ▼

Consolidated Plans
 - Add
 - Copy
 - Search

Purpose of the amendment:*
 The purpose of this amendment is to include an additional \$5,357,063 to the original \$1,000,000 ESG RUSH allocation (for a total of \$6,357,063).

Annual Action Plans
 - Add
 - Copy
 - Search

Consolidated Annual Performance Evaluation Report
 - Search

Programs included:*
 CDBG
 HOME
 HOPWA
 ESG

Utilities
 - Home
 - Data Downloads
 - Print Page
 - Help

Housing Trust Fund Subgrantee: No ▼

Is this Annual Action Plan associated with a Consolidated Plan?* Yes ▼

Links
 - Contact Support
 - Rules of Behavior
 - CPD Home
 - HUD Home

Consolidated Plan FY 2023-2028 Los Angeles Urban County Consolidated Plan

Consolidated Plan 2023 Beginning Year:

Consolidated Plan 2027 Ending Year:

Consolidated Plan 0 Version:

Attachments (optional)

Cover Page Image

2025-2026 Annual Action Plan Cover.png

[View](#) | [Delete](#)

Report Header Icon

[Browse to Attach](#)

Page Header

[Browse to Attach](#)

Attachments

Citizen Participation Comments

Citizen Participation - 2025-2026 Action Plan.pdf

[View](#) | [Delete](#)

Grantee Unique Appendices

Appendices for 2025-2026 Action Plan.pdf

[View](#) | [Delete](#)

Grantee SF-424's and Certification(s) SF-424 CDBG, HOME, and ESG Combined_SIGNED with updated 424-B.pdf

[View](#) | [Delete](#)

HOME-ARP allocation plan

[Browse to Attach](#)

[Quality Check](#)

Status:

[Open - Amendment](#) ▼

Status changed on: Mon, Jun 1 2026 at 5:36:50 PM EDT

[View Status History](#)

[Save and Return](#) |

[Cancel](#)



User: [Redacted]
Role: Grantee
Organization: LOS ANGELES COUNTY
- Logout

Plans/Projects/Activities	Funding/Drawdown	Grant	Grantees/PJ	Reports
---------------------------	------------------	-------	-------------	---------

... have 34 CDBG activities that have been flagged. Click on the number to go to the review page.

Activity
- Add
- Search
- Search HOME/HTF
- Review
- CDBG Cancellation

Project
- Add
- Search
- Copy

Consolidated Plans
- Add
- Copy
- Search

Annual Action Plans

AP-15 Expected Resources - 91.220(c)(1,2)

Save | Save and Return | Cancel

Introduction:

B I U [Rich Text Editor Icons]

The LACDA enlists a variety of public and private resources to provide decent housing, suitable living environments, and expand economic opportunities for its residents. Recognizing that no one resource can build communities, the LACDA uses a variety of resources, not only to implement its strategic plan but also to link County strategies. This allows the LACDA to reinforce coordination of activities between and among agencies and to leverage additional resources. This section summarizes the major sources of funding available to carry out housing and community development activities in the Urban County and specifically identifies the LACDA's current funding.

Annual Action Plans
- Add
- Copy
- Search

Consolidated Annual Performance Evaluation Report
- Search

Utilities
- Home
- Data Downloads
- Print Page
- Help

Links
- Contact Support
- Rules of Behavior
- CPD Home
- HUD Home

Priority Table

Source of Funds	Source	Uses of Funds	Expected Amount Available	Expected Amount Available Remainder of Con Plan	Narrative Description	Action
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	Annual Allocation: \$ 19,508,115.00 Program Income: \$ 3,850,000.00 Prior Year Resources: \$ 5,219,780.00 Total: \$ 28,577,895.00	\$ 57,155,790.00	Total CDBG funds available in Fiscal Year (FY) 2025-2026 are \$28,577,895, comprising \$19,508,115 in new allocation, \$3,850,000 in program income, and \$5,219,780 in funds from the prior year.	
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	Annual Allocation: \$ 7,427,175.63 Program Income: \$ 2,000,000.00 Prior Year Resources: \$ 10,090,848.00 Total: \$ 19,518,023.63	\$ 39,036,047.26	Total HOME funds available in FY 2025-2026 are \$19,518,023.63, comprising \$7,427,175.63 in new allocation, \$2,000,000 in program income, and \$10,090,848 in funds from the prior year.	
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	Annual Allocation: \$ 1,725,321.00 Program Income: \$ 0.00 Prior Year Resources: \$ 0.00 Total: \$ 1,725,321.00	\$ 3,450,642.00	Total ESG funds available in FY 2025-2026 are \$1,725,321. Both the Los Angeles County and the City of Los Angeles provide their ESG funds to the Los Angeles Homeless Services Authority (LAHSA), which is the lead Continuum of Care (CoC) agency for the area.	
RUSH - ESG Disaster Relief Grant	public - federal	Admin and Planning Other HMIS Overnight shelter Public Services Rapid re-housing (rental assistance) Rental Assistance Services TBRA Transitional housing	\$ 6357063	\$	RUSH - ESG Disaster Relief Grant	Edit Delete Add

total includes 1st AND 2nd tranche

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied:

B I U [Rich Text Editor Icons]

The LACDA leverages and links resources among various programs. For example, the Workforce Investment Act (WIA) Program, County Community Service Block Grant (CSBG), and CDBG funds can be used to jointly fund projects. This allows the County to provide a wide range of public services to many low-income County residents. For participating cities, CDBG funds are matched with other funds available to cities, such as general funds and other local resources.

CDBG dollars are expended through the Section 108 Loan Guarantee Program, which allows the LACDA and the participating cities to borrow additional funds against their grant allocation to meet immediate, large-scale community development needs. In addition, the LACDA receives competitive funds from the State of California and the City of Los Angeles for projects that involve joint funding by these jurisdictions.

The LACDA also uses various financial, administrative, and other funding mechanisms to leverage additional monies for development and preservation activities. For example:

- Rental housing developers typically combine state tax credits, state-administered funds, exercise processing fees, and property tax waivers.
- Projects developing housing units targeting first-time homeowners typically utilize the maximum subsidy limits allowed under federal regulations, thus requiring increased developer contribution.
- The LACDA leverages private funds from participating lenders with HOME and CDBG funds for housing activities.
- Habitat for Humanity, which utilizes volunteer labor, discounted materials, and ownership contribution is used to develop many affordable units for homeownership where CDBG and HOME funds are used to acquire the site and complete public improvements.
- Local, non-federal dollars are used in combination with federal funds to construct developments located in the Urban County's participating cities.
- Specialized client-based funding sources, funds provided through appropriate County departments, and local private contributions are used in conjunction with federal resources to construct service-enhanced developments.

Matching: HOME program regulations require a 25% non-federal match for every HOME dollar expended. Funds set aside for administration and for Community Housing Development Organization (CHDO) technical assistance and capacity building are exempt from this requirement. The match must be met by the end of the federal fiscal year in which the expenditure occurred. This requirement is not project-specific but rather program-wide. The following non-federal sources are eligible as matches:

- Cash from a non-federal source
- Cost, not paid with federal funds, of infrastructure improvements associated with HOME projects
- Donated site-preparation, construction materials, and labor
- Value of forgone taxes, fees, or other charges
- Proceeds from affordable housing bonds issued by a state or local government
- Cost of supportive services provided to families living in HOME funded units

ESG regulations require a dollar-for-dollar match. Funds provided through the County General Funds to LAHSA will provide 100% of the match requirement for ESG funds.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan:

B *I* U HTML

The high price of land has led the LACDA, as well as other County departments, to inventory its current land available for potential development, both for new construction and redevelopment efforts that could increase the number of housing units on a site.

Discussion:

B *I* U HTML

CDBG: The LACDA targets its CDBG funding to benefit low- and moderate-income residents earning 80% or less of the Los Angeles County median family income. Approximately 130 activities each year are funded with CDBG monies to benefit residents in the Urban County.

HUD allocates CDBG funds to entitlement jurisdictions across the nation based on a formula that considers population, overcrowding, and poverty. In 1975, the Los Angeles County Board of Supervisors adopted HUD's allocation formula to distribute CDBG funds among the participating cities and County Supervisorial Districts, which use their funds to support activities in the unincorporated areas of the County. Appendix E contains a breakdown of CDBG funding for the entire Urban County.

Prior year CDBG funds, consisting of unallocated and unexpended funds from previous years, are allocated to projects in the appropriate County Supervisorial Districts and participating cities. CDBG reallocated funds are additional monies derived from other entitlement jurisdictions, which have either forfeited their CDBG funds or opted not to participate in the CDBG Program. Unexpended funds are typically funds allocated to construction projects, which take more than one year to complete.

The City of Cerritos is a voluntary joint applicant with the County of Los Angeles for Urban County funding and is included in the new CDBG funding amount.

HOME: The LACDA follows a distribution method approved by the County Board of Supervisors for HOME funding, whereby funds become available for use in the Urban County. A portion of HOME funds are allocated to the LACDA's Home Ownership Program (HOP) loans for closing costs and down payment assistance. A second HOME funded program is the production and rehabilitation of multi-family rental housing via the LACDA's Notice of Funding Availability (NOFA).

ESG: The ESG program ensures that unhoused persons have access to safe and sanitary shelter, supportive services, and other types of assistance they need to improve their situations. ESG funding helps create emergency shelters, improve their quality, and fund some of their operating costs. It also funds social services essential to homeless individuals and homelessness prevention activities.

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Role: Grantee
Organization: LOS ANGELES COUNTY
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Plans/Projects/Activities **Funding/Drawdown** **Grant** **Grantee/PJ** **Reports**

You have 34 CDBG activities that have been flagged. Click on the number to go to the review page.

Annual Action Plan (2025-0)

AP-35 Projects - 91.220(d)

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* Indicates Required Field

***Introduction:**

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For the 2023 to 2028 period, the LACDA identified four priority needs and seven associated projects ("goals"). This is a shift from the LACDA's previous 10 priority needs. These needs and goal statements allows the LACDA to align with how activities are usually structured and reported in IDIS. Additionally, the LACDA also included ESG and ESG RUSH into this list of projects.

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 - CDBG Cancellation

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Consolidated Annual Performance Evaluation Report
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 - HUD Home

Projects	Sort*	Project Title	Action
1		Develop/RehabAffordableHousing	View Edit Remove
2		Access to Affordable Housing	View Edit Remove
3		Prevent/Reduce Homelessness	View Edit Remove
4		Support Businesses	View Edit Remove
5		AccessEmploymentOpportunities	View Edit Remove
6		InfrastructurePublicFacilities	View Edit Remove
7		ThrivingNeighborhoodsResidents	View Edit Remove
8		ESG25 LOS ANGELES COUNTY	View Edit Remove
9		Admin Costs	View Edit Remove
10		ESGRUSH25 LOS ANGELES COUNTY	View Edit Remove

[Add a Project](#) | [View Summary](#)

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs:

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The LACDA developed the following projects ("goals") in response to the demonstrated needs and priorities of the Urban County. These goals consider both the "hard" costs related to increasing the supply of affordable housing units and shelter for unhoused persons, and improving the quality of public facilities and infrastructure, as well as the "soft" costs to provide Urban County residents with services that would improve their housing and employment access and their overall quality of life.

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Role: Grantee
Organization: LOS ANGELES COUNTY
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Activity
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Plans/Projects/Activities Funding/Drawdown Grant Grantee/PJ Reports

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Project

View Project

[Return to Annual Action Plan Projects](#)

Grantee/PJ Name:
LOS ANGELES COUNTY, CA

Program Year:
2025

IDIS Project ID:
2

Status:
Open
Project Title:
ESGRUSH25 LOS ANGELES COUNTY

Grantee/PJ Project ID:

Description:

ESG RUSH funds have been allocated to assist individuals and families experiencing homelessness or housing insecurity who have been residing in a declared disaster area.

Allow Another Organization to Set up Activities under this Project: **N/A**

HOPWA or HOPWA-C Sponsor Organization: **N/A**
HOPWA-C Grant #: **N/A**

Estimated Amount (Including Program Income)

Section 108 Loan amount	\$0.00
CDBG	\$0.00
HOME	\$0.00
HTF	\$0.00
HESG	\$0.00
HOPWA	\$0.00
HOPWA-C	\$0.00
ESG	\$0.00
HPRP	\$0.00
TCAP	\$0.00
CDBG-R	\$0.00
Total	\$0.00

Expected Resources

CDBG	
HOME	
ESG	
RUSH - ESG Disaster Relief Grant	\$6,357,063.00

Annual Goals Supported

Develop and Rehabilitate Affordable Housing Units	<input type="checkbox"/>
Increase Access to Affordable Housing	<input type="checkbox"/>
Provide Services to Prevent & Reduce Homelessness	<input checked="" type="checkbox"/>
Support Businesses	<input type="checkbox"/>
Increase Access to Employment Opportunities	<input type="checkbox"/>
Resilient Infrastructure and Public Facilities	<input type="checkbox"/>
Thriving Neighborhoods and Healthy Residents	<input type="checkbox"/>

Target Areas Included

Dist. 1 Unincorporated Avocado Heights-Bassett North Whittier	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated Azusa	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated Covina	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated East Los Angeles	<input checked="" type="checkbox"/>

total includes 1st AND 2nd tranche

Dist. 1 Unincorporated East Valinda (San Jose Hills)	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated South El Monte	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated South San Gabriel	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated Valinda	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated Walnut Park	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated West Valinda	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated West Valinda/West Puente Valley	<input checked="" type="checkbox"/>
Dist. 1 Unincorporated Whittier Sunrise	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Athens Village	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Athens-Westmont	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Del Aire	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated East Rancho Dominguez	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated El Camino Village	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Florence-Firestone	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Hawthorne	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Lennox	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Rosewood/East Gardena	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Rosewood/West Rancho Dominguez	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated View Park/Windsor Hills	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated West Carson	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated West Rancho Dominguez	<input checked="" type="checkbox"/>
Dist. 2 Unincorporated Willowbrook	<input checked="" type="checkbox"/>
Dist. 4 Unincorporated Cerritos	<input checked="" type="checkbox"/>
Dist. 4 Unincorporated Hacienda Heights	<input checked="" type="checkbox"/>
Dist. 4 Unincorporated La Rambla	<input checked="" type="checkbox"/>
Dist. 4 Unincorporated Rowland Heights	<input checked="" type="checkbox"/>
Dist. 4 Unincorporated South Whittier	<input checked="" type="checkbox"/>
Dist. 4 Unincorporated West Whittier/Los Nietos	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Agua Dulce	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Altadena	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Canyon Country	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Castaic/Lake Hughes	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Covina	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated East Pasadena	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated El Monte	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated HI Vista	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Kagel Canyon	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated La Crescenta/Montrose	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Lake Littlerock	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Lake Los Angeles	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Llano	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Monrovia	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Newhall	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated North East San Gabriel	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Pearblossom	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Quartz Hill	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Roosevelt	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated South Antelope Valley	<input checked="" type="checkbox"/>
Dist. 5 Unincorporated Val Verde	<input checked="" type="checkbox"/>
Countywide	<input checked="" type="checkbox"/>

Target Date Complete

No Target Date

Location Description:

Priority Needs Addressed

Increase Affordable Housing Opportunities	
Reduce Homelessness	
Strengthen an Inclusive Local Economy	
Resilient and Healthy Communities	

***Planned Activities:**

These proposed activities include, but are not limited to, emergency shelters, rapid re-housing, short and medium-term rental assistance, housing relocation and stabilization services, financial assistance for move-in costs, supportive services for people currently experiencing homelessness, street outreach services, Homeless Management Information System (HMIS), and administration for those affected by the California Wildfires and Straight-line Winds (DR-4856-CA).

Goal Outcome Indicators

No.	Goal Outcome Indicator	Quantity	Unit of Measures
1	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit		Persons Assisted
2	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit		Households Assisted
3	Public service activities other than Low/Moderate Income Housing Benefit		Persons Assisted
4	Public service activities for Low/Moderate Income Housing Benefit		Households Assisted
5	Facade treatment/business building rehabilitation		Business
6	Brownfield acres remediated		Acre
7	Rental units constructed		Household Housing Unit
8	Rental units rehabilitated		Household Housing Unit
9	Homeowner Housing Added		Household Housing Unit
10	Homeowner Housing Rehabilitated		Household Housing Unit
11	Direct Financial Assistance to Homebuyers		Households Assisted
12	Tenant-based rental assistance / Rapid Rehousing	20	Households Assisted
13	Homeless Person Overnight Shelter		Persons Assisted
14	Overnight/Emergency Shelter/Transitional Housing Beds added		Beds
15	Homelessness Prevention		Persons Assisted
16	Jobs created/retained		Jobs
17	Businesses assisted		Businesses Assisted
18	Housing for Homeless added		Household Housing Unit
19	Housing for People with HIV/AIDS added		Household Housing Unit
20	HIV/AIDS Housing Operations		Household Housing Unit
21	Buildings Demolished		Buildings
22	Housing Code Enforcement/Foreclosed Property Care		Household Housing Unit
23	Other		Other

[Return to Annual Action Plan Projects](#)



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 LOS ANGELES COUNTY
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Plans/Projects/Activities	Funding/Drawdown	Grant	Grantee/PJ	Reports
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Annual Action Plan

AP-65 Homeless and Other Special Needs Activities - 91.220(I)

- Homeless and Other Special Needs Activities saved.

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Introduction:

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As the lead agency for the Los Angeles Continuum of Care (LA CoC), the Los Angeles Homeless Services Authority (LAHSA) works closely with the City of Los Angeles and LA CoC housing and service providers to ensure that homeless services and activities address the unique obstacles faced by the individuals, youth, and families experiencing homelessness.

ESG RUSH funds will assist individuals and families experiencing homelessness or at risk of homelessness who have been residing in a "declared disaster area" and have needs that are not otherwise served or fully met by existing federal disaster relief programs. Further, households must have needs that will not be served or fully met by the Transitional Sheltering Assistance (TSA) program and other existing federal disaster relief programs (including both Federal and non-Federal cost share). These proposed activities include, but are not limited to, emergency shelters, rapid re-housing, short and medium-term rental assistance, housing relocation and stabilization services, financial assistance for move-in costs, supportive services for people currently experiencing homelessness, street outreach services, Homeless Management Information System (HMIS), and administration.

Consolidated Plans
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Consolidated Annual Performance Evaluation Report
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Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs:

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The LA CoC Coordinated Entry System (CES) is the network that aligns homeless services in the region to ensure that resources are efficiently distributed to support people experiencing homelessness. The CES goals are aligned with HUD's key system performance measures:

- Shorten the length of time persons remain homeless
- Reduce the number of persons returning to homelessness
- Increase income and job access for people experiencing homelessness
- Reduce the number of persons who become homeless for the first time
- Increase successful housing placements

The CES approach has three components: Access, Assessment, and Prioritization/Referral/Matching. The first step is to ensure that individuals have access to services in an area close to them. Secondly, the individual/family is progressively assessed by providing information about themselves and their situation as they build rapport with their service provider. The final step is Prioritization/Referral/Matching. The CES uses strategic prioritization to ensure that people are connected to housing and services appropriate to their needs and eligibility, and to match those with the greatest needs to limited resources.

The jurisdiction's strategy for outreach includes street-based outreach and referrals. Street-based outreach involves experienced teams building relationships with people in encampments and connecting them to housing, health care, treatment of emotional wellbeing, and other services. In addition to LAHSA's Homeless Engagement Teams, the County Department of Health Services (DHS) Housing for Health Division deploys Multidisciplinary Teams (MDTs) whose staff have physical health, emotional wellbeing, substance use, case management, and peer support experience. DHS also deploys Public Spaces Teams to the County's public spaces, such as parks and libraries. The DMH Homeless Outreach and Mobile Engagement (HOME) Specialist teams provide psychiatric support, field-based outreach, and intensive case management to people experiencing homelessness with serious mental illnesses. The Sheriff's Department deploys Homeless Outreach Services Teams (LASD HOST) composed of law enforcement officers who work closely with homeless services agencies to increase public safety, while preserving the rights and dignity of people experiencing homelessness.

In January 2023, the County launched Pathway Home in 87 of the County's 88 cities (excluding the City of Los Angeles which administers its own program), a major expansion of its ongoing efforts to resolve encampments countywide in partnership with local jurisdictions and unincorporated communities. Though the decision to leave the streets and go indoors is voluntary, residents are offered a credible pathway to permanent housing and immediate assistance with interim housing. With Pathway Home, the County will reduce unsheltered homelessness by helping people living on the streets come indoors, receive supportive services they need to achieve housing stability, and ultimately move into permanent housing.

Referrals are another component of outreach. Referrals can be submitted by homeless outreach providers who identify individuals with severe impairments that require specialized and intensive support and engagement. Referrals can also be initiated by members of the public through the Los Angeles Homeless Outreach Portal at LA-HOP.org. LAHSA continues to participate in the County + City + Community (C3) interdisciplinary outreach teams to identify the highest-acuity unsheltered homeless individuals dwelling in specific geographic areas who are eligible for permanent housing. By using an interdisciplinary approach, the teams can immediately address a variety of basic needs such as emotional wellbeing, substance abuse, physical health, mainstream benefits, and shelter, while working with clients toward permanent housing.

Addressing the emergency shelter and transitional housing needs of homeless persons.

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There are several different strategies that LAHSA employs for interim housing.

- Winter Shelter Program (WSP) provides overnight shelter, meals, bathroom and shower facilities, and engages homeless persons in case management to assess their homeless history and current needs to place them in appropriate longer term interim housing or transitional housing programs so that they can work toward obtaining permanent housing.
- 211 LA County funded to operate call and referral centers, provide transportation, and provide motel vouchers for City-based participants.
- The Crisis Housing component of the shelter program has broad eligibility requirements and a 90-day time limit for residence that can be extended as participants work towards permanent housing goals.
- The Bridge Housing component are beds reserved for people who are already matched to a housing resource, or persons with high vulnerabilities and acuties who are likely to be matched to a permanent housing resource. Participants receive more intensive housing navigation and case management services and can stay in the shelter up to 180 days with possible extensions.
- A Bridge Home is for high acuity participants at targeted encampments in partnership between LA City and LAHSA to reduce street-based encampments.
- Discharge from institutions (ex: jail, hospital, etc.): Through the CES referral process, matchers coordinate with points of contact to secure interim housing.
- Transitional Housing (TH): TH for Transition Age Youth (TAY) programs serve youth ages 18-24 who are single individuals, expectant or parenting, and/or youth aging out of care. TH for TAY provides up to 36 months of supportive services and linkage to stable housing. TH programs also serve the Domestic Violence (DV)/Intimate Partner Violence (IPV) Survivor population. TH for DV/IPV survivors offers up to 24 months of TH with supportive services and linkage to stable housing.
- Domestic Violence: LAHSA funds domestic violence TH, Time Limited Subsidy (Rapid Re-Housing), Housing Navigation, and Joint Component (TH-RRH) programs. LAHSA has applied for the HUD DV Bonus since 2019, which funds some of the Rapid Re-Housing and Joint Component contracts. In 2022, LAHSA was also awarded its first grant specifically to support human trafficking survivors through Rapid Re-Housing. LAHSA also holds eight contracts that fund the Domestic Violence Regional Coordinator (DVRC) positions. There is one DVRC stationed in each SPA to provide technical assistance and trainings to service providers and to promote collaboration and relationship-building between homeless service providers and service providers for domestic violence survivors.
- Transitional Housing for DV/IPV Survivors is a program that provides safe, client-driven support services and access to temporary residence for people experiencing a housing crisis due to DV/IPV who choose to enter a Transitional Housing program. Program participants may enter and receive services in the program without any preconditions or requirements, such as treatment or participation in services to receive assistance. Transitional Housing incorporates client choice by helping participants quickly find permanent housing based on their unique strengths, needs, preferences, and financial resources while being provided with a short-term residence. Transitional Housing services connect participants to resources that help them improve their safety, well-being, and achieve their housing stability goals. Some of these supportive services may include life skills development, connections to employment, education, healthcare, and treatment for emotional wellbeing. Participants may choose when they are ready to exit Transitional Housing into permanent housing but may not stay beyond 24 months.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again:

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LAHSA utilizes the CES to serve all individuals and households experiencing homelessness. Individuals and households are connected to resources based on needs, eligibility, and prioritization. The development, implementation, and operation of CES is intended to remove the institutional obstacles that often hinder persons experiencing homelessness from becoming stabilized in housing. The screening, standardized assessment, and connection to appropriate services and housing facilitated by CES avoids duplication of effort and decreases the length of time in accessing services, therefore decreasing the length of time it takes an individual or family to return to housing. LAHSA is constantly adapting and iterating on CES processes to increase system efficiency.

At the beginning of 2020, LAHSA launched and implemented Housing Central Command (HCC), a new initiative to revamp how city, county and federal agencies work together and increase the speed and effectiveness with which the system helps people experiencing homelessness (PEH) move into supportive housing. HCC establishes unprecedented real-time awareness of LA's permanent supportive housing (PSH) portfolio across all jurisdictions and funding streams, including how many units are available, which are vacant, and how quickly the thousands of case managers, providers and partners are moving people into them. HCC is based on a crisis response model developed by HUD to rehouse people after natural disasters. HCC will ensure CES is tracking all PEH from assessment to housing, creating an efficient supportive housing inventory system that quickly matches PEH to housing, and ensures that LAHSA and its partners are working collaboratively. HCC priorities include, but are not limited to, PSH inventory reconciliation, the development of a universal housing application, data integration, streamline document readiness service providers, and development of a centralized inventory management team. LAHSA is also working to streamline utilization of PSH resources through new processes of connecting PEH to these resources and actively managing the lease-up process for new buildings.

Capacity building will occur by assisting agencies to meet the growing demands required of them to quickly and effectively move households into permanent housing. To accomplish this, LAHSA's Training and Professional Development team focuses on developing training and technical assistance opportunities for CES participating agencies. Within this team, the Training and Instructional Design unit manages the Centralized Training Academy, a hub for training opportunities, to ensure all case managers within the CoC are appropriately trained and informed on critical elements, such as trauma-informed care and motivational interviewing.

To shorten the length of time individuals and families remain homeless, LAHSA incorporated problem-solving funding across all interventions and at mainstream services sites, increased funding for housing navigation services to assist high needs individuals with the housing application process, increased the local property owner incentive program, and supported the implementation of programs to increase the supply of permanent housing. To reduce returns to homelessness, LAHSA continues to reiterate the importance of consistent and active case management in both new and existing supportive housing programs to ensure participants receive adequate, ongoing stabilization and retention services. LAHSA's prevention program for individuals and families prioritizes households who previously exited a homeless program and have become unstable again, providing them with property owner mediation, housing search/placement, legal services, financial assistance, and other supportive services.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

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Problem-Solving is a client-based, short-term housing intervention that seeks to assist households in maintaining their current housing or identifying an immediate and safe housing alternative within their own social network. This strategy is a strengths-based approach that utilizes conversation and empowerment methods to help resolve the household's housing crisis or quickly connect them to existing emergency or crisis housing services, by working alongside them in an empowering manner. It is LAHSA's mission to shift to a Problem-Solving focused culture by integrating this intervention throughout all facets of the system. The goal is to divert 20% of individuals or households at an entry point of the homeless system, as well as to help them to move more rapidly through the CES. This approach will help individuals or households safely avoid the stress and trauma of homeless episodes, as well as target resources more effectively.

Through local funding, the LA CoC has prevention and diversion funding to provide financial assistance and supportive services to prevent homelessness. With this funding resource having greater demand than the resource can provide, assistance is targeted to households through a tool created to identify those at greatest risk of becoming homeless, prioritizing households that have been previously homeless. LAHSA coordinates with several public systems of care, as well as publicly funded institutions to help prevent individuals and households currently accessing services from these systems from becoming homeless, and to prevent persons exiting institutions and systems from discharging into homelessness. LAHSA works closely with the Los Angeles County Department of Children and Family Services (DCFS), Department of Health Services (DHS), DMH, Department of Probation (Probation), and Department of Public Health (DPH) Substance Abuse Prevention, nearly all of whom operate under requirements stipulated by California State law or County regulations regarding effective discharge planning to ensure individuals and families are not discharged into homelessness.

LAHSA also administers funds from County Strategy Pillar 4 to focus on providing bridge housing for those exiting justice-system institutions, including jail, prison, or detention facilities. Bridge Housing for Individuals Exiting Justice System Institutions-providers must provide interim housing and services to individuals who have exited any of these institutions within the last two months.

LAHSA and various Los Angeles County health agencies (DHS and DMH) continue to work with hospitals that serve a high number of homeless individuals. The LAHSA Hospital Referral Portal hospital staff to refer a patient being discharged to a Patient Problem Solving Specialist (PPSS) located across LA County. The LAHSA Healthcare Integration unit works to expand the network of hospitals that access the Hospital Referral Portal. Patients referred to PPSS via the referral portal are provided problem solving supports to attempt to resolve the episode of homelessness and divert from the homelessness response system. LAHSA's Healthcare Integration Coordinator works to streamline collaboration and communication between hospitals and system partners. The LAHSA Healthcare Integration Coordinator hosts a monthly meeting space for hospital social workers to streamline the delivery of resources and support. LAHSA's Healthcare Integration Coordinator also collaborates with the Hospital Association of Southern California (HASC) on a monthly call to discuss ideas on leveraging support with hospitals, bridging gaps outside of pre-existing monthly discharge planning meetings, and to align system efforts.

Discussion:

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In summary, LAHSA provides funding, system leadership and coordination, program design, evaluations, and technical assistance to over 100 nonprofit partner agencies that assist people experiencing homelessness in order to achieve independence and stability in housing. LAHSA's partner agencies provide a continuum of programs ranging from problem solving, prevention, outreach, access centers, interim housing (e.g., emergency shelters, safe havens, transitional), and permanent housing, along with the necessary supportive services designed to provide the tools and resources required to attain a stable housing environment. Reporting and continued refinement of standardized metrics (i.e., Key Performance Indicators) provide an analysis of system functioning, what programs are working, who the rehousing system is servicing, and areas that require improvement, while promoting public transparency and accountability. LAHSA will continue in its mission to drive the collaborative strategic vision to create solutions for the crisis of homelessness.

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Role: Grantee
Organization:
 LOS ANGELES COUNTY
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Plans/Projects/Activities	Funding/Drawdown	Grant	Grantee/PJ	Reports
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Annual Action Plan
AP-90 Program Specific Requirements - 91.220(I)(1,2,4)

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Introduction:

CDBG Requirements: For the purposes of the CDBG Program, the Urban County generally consists of the unincorporated areas, plus cities with populations of less than 50,000 persons that have signed three-year cooperation agreements with the County. A total of 47 cities will be participating in the Urban County program during program year 2025-2026.

The LACDA provides the participating cities with technical assistance in implementing CDBG- and HOME-funded activities within their jurisdictions and assumes the responsibility for monitoring the cities' CDBG and HOME activities for compliance. Funding decisions for the Urban County programs are based on the needs and strategies discussed in the strategic plans identified through the Consolidated Plan process. Participating cities retain local control by choosing CDBG projects based on local needs. Appendix E includes the amounts for each participating city and County Supervisorial District.

Use of CDBG Funds: CDBG funds will be used for a variety of housing and community development activities that will benefit low- and moderate-income persons; a full list of activities is in Volume II of this Action Plan. The CDBG Program can fund a variety of community development activities, including administration, planning, infrastructure, housing rehabilitation, down payment or closing costs, assistance in preventing homelessness, public services, employment training, Business Loan Program, commercial rehabilitation, demolition and clearance, and neighborhood clean-up.

Float-Funded Activities: The County's Float-Funded Activity provides short-term, interest-only financing for projects that promote economic, community, and housing development in the County. Float-Funded Activity proceeds may be used for equipment/machinery, property acquisition, construction or renovation, tenant improvements, working capital, infrastructure improvements and may provide financing for eligible County projects. All financing through the County Float-Funded Activity is subject to final approval by the County Board of Supervisors.

Section 108 Loan Guarantee Activities and Accomplishments: The Section 108 Loan Guarantee Program allows public entities to issue promissory notes through HUD to raise money for eligible large-scale community and economic development activities. HUD guarantees these notes, which are sold on the private market in return for a grantee's pledge of its future CDBG funds and other security for the purpose of debt repayment. Section 108 loan funds have been used for a variety of projects including: the development of commercial retail and office space; industrial development; roads, bridges, and sewers; and the construction of public facilities.

Countywide Section 108 Loan Program: The LACDA currently administers a remaining balance of \$11,580,000 of Section 108 authority on behalf of the County through the Countywide Section 108 Loan Program. As a companion to the Section 108 loan authority, the County also received \$1,000,000 in Economic Development Initiative Grant funds to reduce the risk, such as through a loan-loss reserve, associated with issuing loans with the Section 108 loan proceeds. The current loan guarantee balance has been pre-authorized for drawdown by HUD. It was established as a loan pool under a generic application and will allow the County to issue loans in a shorter amount of time by not having to follow the conventional Section 108 loan application process.

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Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed
 - The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.
 - The amount of surplus funds from urban renewal settlements
 - The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.
 - The amount of income from float-funded activities
- Total Program Income: 0

Other CDBG Requirements

- The amount of urgent need activities
- The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income 70 (##.##)

Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Actiuon Plan.

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(I)(2)

The jurisdiction must describe activities planned with HOME funds expected to be available during the year. All such activities should be included in the Projects screen. In addition, the following information should be supplied:

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

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Los Angeles County receives an annual formula allocation of HOME funds that can be used to promote affordable housing through activities such as homeowner rehabilitation, homebuyer activities, and rental housing development. The LACDA administers the HOME Program for the Urban County-participating jurisdiction in unincorporated areas and in 46 participating cities.

Eligible activities include homebuyer assistance and rehabilitation of owner-occupied properties. Homebuyer programs are structured for acquisition, acquisition and rehabilitation, and development of affordable homes. Affordable rental housing is assisted through the development of new projects, as well as rehabilitation and/or acquisition of existing affordable rental housing units.

In some cases, HOME funds used to finance the development of affordable rental housing may be used in conjunction with other funding sources including, but not limited to, HUD's Homeless Emergency Assistance and Rapid Transition to Housing Act programs. In cases where HOME funds were used in permanent supportive housing or special needs rental units, specific project leasing and tenant selection plans may be approved to utilize a Coordinated Entry or Coordinated methodology.

Federal regulations require the LACDA to apply the following criteria to HOME funds:

- Beneficiary incomes must not exceed 80% of AMI, adjusted for household size. The LACDA policy targets 20% of the units for renter households earning at or below 50% of AMI.
- Up to 10% of the grant can be spent on administration and planning.
- At least 15% is set-aside annually for projects by eligible Community Housing Development Organizations (CHDOs).

The following eligible activities will be implemented with HOME funds in 2025-2026: HOME administration; development of affordable rental and for-sale housing; direct homeownership assistance; single family rehabilitation; multi-family affordable rental acquisition and rehabilitation, including refinancing and debt reduction (a full list of activities is in Volume II of this Action Plan).

Eligible Uses of CHDO Funds: acquisition and/or rehabilitation of affordable rental housing; development of affordable rental housing; acquisition and/or rehabilitation/new construction of properties for homebuyer activities; direct financial assistance to purchasers of HOME-assisted housing sponsored or developed by a CHDO with HOME funds; project-related expenses

The LACDA does not use other forms of investment and does not currently operate a Tenant-Based Rental Assistance (TBRA) program with HOME funds.

Homebuyer Programs: HOME loans will be used in combination with the LACDA's homeownership programs. The LACDA currently uses HOME funds to facilitate the purchase of existing and newly constructed housing by issuing HOME loans to eligible homebuyers. HOME loans will be available to applicants of these programs who meet HOME eligibility requirements, namely household income does not exceed 80% of AMI and the home is in the LACDA's HOME jurisdiction.

The LACDA requires all homeownership applicants to participate in homebuyer education programs that cover all aspects of owning a home, with emphasis on post-purchase education addressing foreclosure prevention, predatory lending, and loss mitigation.

The LACDA implements an active marketing program to promote and solicit applicants for the various homeownership programs. The marketing will be expanded to include residents and tenants of mobile home parks, public housing, as well as families assisted by public housing agencies. Special efforts will be made to coordinate with the self-sufficiency programs for public housing residents and Section 8 recipients who are ready to transition from public assistance to homeownership.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

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Recapture Provision for Homebuyer Activities: The LACDA provides second trust deed financing to homebuyers through its homeownership programs. Payments of principal and interest on the second trust deed financing are deferred unless the property is sold or transferred. The LACDA conducts ongoing compliance monitoring to ensure that homebuyers maintain the housing as their principal residence during the affordability period per the homebuyers' program requirements. The affordability period ensures that HOME investments yield affordable housing over the long term, depending on the amount of HOME assistance to the project, or buyer, and the nature of the activity funded. The LACDA enforces affordability restrictions by imposing deed restrictions or covenants. The LACDA utilizes written agreements that specify recapture provisions to be used at the time of sale, and the actions taken should the affordability period not be met.

The LACDA will recapture HOME funds from the net proceeds of the sale of the property if the property is sold or otherwise transferred during the affordability period. Recaptured funds are utilized for eligible activities under the HOME program. The LACDA shares equity mortgage with the borrower and recaptures a portion of any home appreciation at the time of sale. The LACDA appreciation share is based upon its affordability periods.

When the net proceeds are sufficient to repay both the LACDA's HOME investment and the homeowner's investment in the home, the LACDA will recapture a share of the net proceeds that is proportionate to the amount provided by the homeowner and the LACDA for the original purchase reduced in accordance with the length of time the owner held the property.

The LACDA will recapture the full HOME investment unless the net proceeds are insufficient to repay both the note and the borrower's investment in the property. In such cases, the borrower shall receive the full amount of borrower's investment and the balance of the net proceeds shall be paid to the LACDA. "Net proceeds" is defined as the sale price minus loan repayments and closing costs. Homeowner investment includes down payment, payments to the principal balance, and cost to the homeowner of eligible improvements made to the property after purchase. In the event of foreclosure, the LACDA will attempt to recoup its HOME investment to the extent that there are proceeds available.

Resale Provision for Homebuyer Activities: Under resale, the period of affordability is based on the total amount of HOME Funds invested in the housing. Any HOME program income used to assist the project is included when determining the period of affordability under a resale provision. Under §92.254(a)(5)(i) HOME Resale requirements, when a HOME-assisted homebuyer sells his or her property, either voluntarily or involuntarily, during the affordability period:

- The property is sold to another low-income homebuyer who will use the property as his or her principal residence;
- The original homebuyer receives a fair return on investment, (i.e., the homebuyer's down payment plus capital improvements made to the house); and
- The property is sold at a price that is "affordable to a reasonable range of low-income buyers."

If only HOME assistance is provided to develop the unit and HOME funds are not used to lower the purchase price from fair market value to an affordable price, resale provisions must be used.

Affordable to a reasonable range of low-income homebuyers would be defined as a family at 70% to 80% of area median income paying no more than 30% of income for principal, interest, property taxes, and insurance.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

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The HOME program sets affordability periods for the affordable housing that it assists. These periods are based on whether the project is new construction or existing housing. The LACDA must control the sale or resale of any homebuyer property through either resale or recapture provisions as set forth in 24 CFR 92.254. Table AP.9 below shows these periods.

Table AP.9 Affordability Period	
Type of Assistance	Affordability Period
HOME Loans (homebuyer and/or housing rehabilitation activities)	
Under \$15,000	5 years
\$15,000-\$40,000	10 years
Over \$40,000	15 years
HOME Funds for Newly Constructed or Acquired Rental Units	20 years
HOME Rental Rehabilitation Activities	15 years

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

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Financing: The LACDA will loan HOME funds for debt reduction or permanent financing to facilitate development of new affordable units in acquisition and rehabilitation projects or to ensure continuing or increased affordability. The cost of rehabilitation must be at least one-half the cost of the proposed existing debt reduction. This requirement may be appropriately modified at the discretion of the LACDA Executive Director or designee.

HOME funds will not be used to refinance multi-family loans made or insured by any federal program (including HOME) and will be limited to projects in the unincorporated areas of the County. A review of property management practices must demonstrate that disinvestment in the property has not occurred, that the long-term needs of the project can be met, and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.

5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).

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Not applicable

6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).

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Not applicable

7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

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Not applicable

Emergency Solutions Grant (ESG)

Reference 24 CFR 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

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The CoC Board, LAHSA Policy and Planning Committee, and LAHSA Commission last adopted the ESG Written Standards in 2018; they were revised with input from other jurisdictions in the region and the public. The standards can be found on LAHSA's website at lahsa.org/documents?id=2068-esg-written-standards.pdf.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system

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LAHSA manages the countywide coordinated entry system (CES). Access is the entry point or process that allows persons experiencing homelessness to engage with and potentially enroll in services offered through the homeless crisis response system. There are many ways for a person(s) experiencing homelessness to access the CES.

Initial points of access (Access Points) can be access sites, access centers, crisis housing, or outreach teams. Access Points throughout the entirety of the county (comprised by four continua of care) offer standardized assessment tools to begin the process of resolving a person's housing crisis. The same assessment approach is provided at all Access Points and includes problem solving conversations (Diversion) before assessing and enrolling in services. This approach supports consistent decision-making.

Prior to attaining access, individuals or households might encounter a Referral Partner - an entity or agency that can direct a person experiencing a housing crisis to a CES Initial Point of Access. Examples of referral partners include medical providers, law enforcement, and county agencies, such as Parks & Recreation, Beaches and Harbors, and the Public Library. Though Referral Partners cannot secure access for an individual or household, they play a critical, guiding role in moving individuals and households toward CES resources. Participants are not required to engage with a Referral Partner to access CES and can instead bypass this step and directly access an Initial Point of Access.

Because of the size of Los Angeles County, CES is organized into three subsystems (CES for Adults, CES for Families, and CES for Youth) to allow for people to connect to housing resources effectively, efficiently, and in alignment with individual needs. Standardized assessment tools for each sub-system are similar but distinct, to capture the various need types of differing household compositions. Households qualifying for services in multiple subsystems (i.e., a parenting youth) may receive services in their subsystem of choice. Veterans and households having experienced domestic violence may also access services in whichever system is most appropriate for their needs.

Across CES subsystems, participants are not to be denied access to CES on the basis that the participant is or has been fleeing, or attempting to flee, domestic violence, dating violence, stalking, or other life-threatening conditions including human trafficking. The CoC has reduced obstacles to CES by simplifying the intake process; providing translation services in 150 languages for outreach & other providers; scaling up access to pet-friendly shelter resources; making replacement ID gathering a system (not participant) responsibility; offering vehicle dwellers the option to engage in services without sacrificing their possessions (e.g. free RV storage); and adopting universal housing application to replace what had been 18 separate applications.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations) will be allocated

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LAHSA's Contracting and Procurement Modernization ensures that its procurement practices are open, transparent, and competitive. Funding opportunities are announced at public meetings, widely distributed through email, posted prominently on the LAHSA website, announced at various Countywide meetings, shared on social media, and will be advertised through publications serving subgroups in the CoC.

Nonprofit agencies must first be certified as qualified bidders through the Request for Statement of Qualifications (RFSQ) process. The process encourages new, smaller, and faith-based nonprofits to apply for certification. The process evaluates whether a nonprofit agency is in good standing with federal, state, and local governments, evaluates their experience in providing housing and/or supportive services to persons experiencing homelessness, and qualifications for providing various types of service interventions. Agencies that do not pass the RFSQ evaluation process are offered technical assistance and capacity building services to help them become certified. Once nonprofits receive RFSQ certification they qualify to apply to Request for Proposals (RFPs) for homeless service programs where they can demonstrate the required program experience and capacity. Evaluation of submitted proposals for funding are reviewed and scored by a team of professional reviewers including staff with subject matter expertise in the program type being procured. LAHSA's implementation of the Contracting and Procurement Modernization Plan seeks to achieve the following goals within the LA CoC:

1. Conduct procurement & contracting in an efficient and expeditious manner rooted in accountability and compassion;
2. Promote fairness in procurement;
3. Maximize funding available for homeless services and ensure that homeless persons in our community receive services when they need them; and
4. Support the growth and stability of the LA CoC homeless services system.

LAHSA adopted funding principles that include recommendations from the LA CoC Board. LAHSA is committed to funding programs whose performance meets or exceeds the following performance standards:

1. Programs with a housing emphasis;
2. Programs that are housing first;
3. Programs that provide services based upon trauma-informed care principles;
4. Programs that incorporate harm reduction policies and practices into their services;
5. Programs that are connected to the LA County Coordinated Entry System (CES), and use CES to match clients to the most appropriate housing resource;
6. Programs that target veterans, families, youth and chronically homeless persons;
7. Programs fully using the Homeless Management Information System (HMIS) or are committed to using HMIS;
8. Permanent Supportive Housing Programs;
9. Programs that are outcome-driven with performance standards that meet or exceed HUD requirements;
10. Promote fair-share funding distribution to solve local community homelessness;
11. Programs that demonstrate community and continuum integration as part of a system of care;
12. Programs that are cost effective and reflect local best practices (cost per bed/unit);
13. Programs that house people in the community where they became homeless; and
14. Programs that demonstrate ability to be fully operational within a reasonable amount of time.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG

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The LA CoC meets the homeless participation requirement by actively recruiting and including those with lived experience of homelessness in multiple forums, advisory, and governing bodies. These include the Lived Experience Advisory Board (LEAB), the Homeless Youth Forum of Los Angeles (HYFLA), dedicated lived experience seats on the LA CoC Board (representing the Adult, Family, and Youth systems), dedicated lived-experience seats on the CES Policy Council, Domestic Violence and Homeless Services (DV-HS) Coalition, and the Homeless Count Advisory Board, which meets monthly. These opportunities support to ensure the representation, input, participation, and unique voice of individuals with lived experience of homelessness is incorporated throughout the Los Angeles homeless crisis response system. LA CoC's invitation to solicit new members occurs annually for each of these groups by posting on the LAHSA website year-round and through communitywide emails. LAHSA conducts specific outreach to ensure that people with current and former homelessness experience are encouraged to join and/or participate in the CoC and provides stipends to those individuals or youth. Recruitment for elected seats also takes place at quarterly community meetings, monthly homeless coalition meetings, neighborhood councils, and other planning group meetings as well as from service providers who may identify individuals who are interested.

The CoC also outreaches to individuals with lived experience for engagement in leadership and decision-making where involvement beyond LEAB/HFYLA members is necessary. For example, the new Skid Row Action Plan (SRAP), an initiative led by the Department of Health Services Housing for Health (HFH) and the Chief Executive Office Homeless Initiative (CEO-HI) following a directive from the County Board of Supervisors, was developed through an in-depth community stakeholder process and is currently in the implementation phase.

The County outreached to known Skid Row community leaders, public associations, and shelter and PSH providers to increase awareness among people with lived experience of homelessness of the opportunity to join the Resident Advisory Committee (RAC). The RAC consisted of 10 members and informed all stages of the SRAP development, including identifying priority focus areas and associated recommendations. The RAC helped to recruit other persons with lived experience to participate in the stakeholder process (e.g., community design sessions, workgroups) via e-blasts, service provider communications, and word of mouth.

After the RAC completed the initial development phase in December 2023, the County began designing community engagement for SRAP implementation, and a report was released in April 2024. The design outlines six Resident Advisory Councils, which will provide members with compensation and facilitate direct communication with the DMH, Department of Health Services (DHS), and the Los Angeles Homeless Services Authority (LAHSA) in order to oversee SRAP. The County is securing funding and finalizing plans to convene these additional advisory councils.

5. Describe performance standards for evaluating ESG

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